Improvement Goal	This will be achieved by	Narrow and Sharp Focus	Actions	Timeframe
Goal I. Complete the documentation of a Data Collection Plan and Timetable for the annual collection, communication, analysis and use of student performance data.	Making the full range of student data easily accessible to all staff. Support teachers as they develop the skills to interpret and use this data as a tool to build their differentiated teaching strategies and to personalise learning.	 Write a data plan which articulates purpose, nature, collection and use of data on an annual basis at the School. The plan must contain direct links to differentiation Use of data is linked to the St Margaret's Quality Teaching and Learning Framework (QTLF) through the pillars of differentiation, challenge and feedback. 	 Draft plan to be presented at ELT ELT provide feedback on the plan Plan refined Plan submitted to the Principal for final approval Plan presented to teachers at staff meeting HOFs to "implement" plan through Faculty structure Learning analytics will continue to be developed so that it fulfils the platform for data analysis and use at the school. 	13 June 18 July 14 August 14 August to November (End of Term 4) Term 1, 2018 – Operational
<u>Goal 2.</u> Systematically review student outcomes data to identify specific achievement targets that should be improved across the school.	Clearly defining the roles, responsibilities and accountabilities for school leaders who will lead and monitor the implementation of this goal.	The achievement of these targets will form a narrow and sharp explicit improvement agenda. These targets are: (3 out of 4 Year levels in the Top 10 schools in NAPLAN; 35% OP – 1 – 5 and 98% 1 – 15)	Inform teachers of the intent to build in targets for students' outcomes data with regard to As/Bs/Cs in subjects. School leaders will gather this data biannually, using it to evaluate progress on Goal 5. Discuss this agenda with all teachers with the aim of gaining their commitment to ensuring that the targets are achieved by establishing	July, 2017 January, 2018 July, 2018 January, 2019

			NAPLAN and QCST and OP goals in the interim and publishing them in the School's newsletter.	December, 2017
<u>Goal 3.</u> Develop and implement a whole school Professional Learning Plan	Ensuring that each member of staff develops an individual Professional Learning Plan	This Professional Learning Plan is focused on the school's sharp and narrow focus - use of data, learning intentions and encouraging students' deep thinking	Create a Professional Learning Plan template for all teaching staff to use. As part of their annual staff review, ELT support staff to build this professional learning plan in line with the school vision and strategic objectives. Assist staff in developing this plan in line with areas in which they require growth and those in line with the school agenda for improvement. Provide budgetary support for teachers to undertake professional learning, through providing within school professional learning opportunities (sessions as part of our staff PD days) and external opportunities in line with schools narrow and sharp focus. Continue this work through the current ISQ project which requires an outcome in November, 2017	Semester 2, 2017 annual review first phase of development of the professional learning plan with teachers Allocation of ELT members to follow up progress with specific teachers during Semester 1, 2018

Goal 4. Continue to place a high priority on the ongoing professional learning of all staff and on the development of a school-wide, self- reflective culture.	Ensuring professional learning includes coaching, feedback to teachers and modelling lessons focused on improving classroom teaching and individual learning projects.	Develop, trial and launch reciprocal coaching program throughout the school (assisted by ISQ project) Focus on helping staff develop in learning	Stage I - Pilot project to establish parameters - 2 groups of 3 (6 people involved in reciprocal coaching relationships). They will Engage in coaching training Develop framework for coaching and associated documentation	Semester 2, 2017
		intentions and data usage.	Stage 2 – Extension Phase I - 3 groups of 3 (9 people involved in reciprocal coaching relationships)	Semester I, 2018
			Stage 3 – Extension Phase 2 – 9 groups of 3 (27 people involved in	Semester 2, 2018
			reciprocal coaching relationships)	Semester I, 2019
			Stage 4 - Full implementation Throughout the process, Professional Learning provided related to teacher reflection.	Ongoing
			In addition to this, whole School opportunities to be provided for Peer to Peer Learning which focuses professional learning on the construction and use of effective learning intentions and the use of data for effective teaching	
<u>Goal 5.</u> Review all assessment tasks and criteria sheets for years 7 to 10 to	Ensuring that the criteria for Achievement Levels are understood by all students and that teachers develop	Build a high quality assessment for learning package that includes a focus on learning	 Build teacher understanding of what effective assessment is by emphasising the link with learning intentions and mandating inclusion 	From July, 2017

ensure that the content	learning experiences that	intentions, criteria and	of Learning Intentions on
descriptors being	assist students to achieve at	moderation.	assessment tasks
assessed are identified	the highest possible level.		 emphasising the importance of
and that the criteria are	8		criteria/standard matrices
from the Australian	Implementing moderation		
	Implementing moderation processes to ensure consistency and rigour in the awarding of achievement levels.		 mandating a whole school moderation process for Years 7 to 10, which involves collaboration pre and post marking and cross- marking work with Heads of Faculty to develop a policy for moderation and calibration to ensure academic rigour and comparability of results. Criteria sheets which reflect Australian Curriculum achievement standards must be provided with assessment at the beginning of every term – (in central repository) Criteria sheets must be in the form of a standards matrix and must be accessible to students – with clear
			links to the purpose/intentions of the
			unit (as outlined on the published unit
			plans in the central repository) – so
			they must be unit/year specific
			Mandate these processes from July,
			2017 as common practices. Monitored
			regularly by both the Dean of Studies
			and Dean of Pedagogy.

<u>Goal 6.</u>	Continuing and extending	Learning Intentions – every	Build teacher understanding of what	Term 3 2017 will be
Work with teachers to	in-class support for teachers	teacher, in every	an effective learning intention is, by	an intensive
ensure there is an	to embed high expectations	classroom, in every lesson	• mandating they complete 2 of 3	development phase
agreed set of effective	and intellectual rigour into	will have a clearly	readings relating to the topic –	centred on learning
teaching strategies	their lessons.	articulated learning	discussed at Faculty level	intentions.
which are aligned to the		intention/s which shapes	professional development	
St Margaret's Quality		their teaching, student	presentations (teacher led) which	By Term 4 2017
Teaching and Learning		learning and relates	draw together the main ideas	every teacher is
Framework which are		directly to planned	Support teachers as they practise	expected to have
priorities for		assessment	writing and using learning intentions in	engaged in school
implementation in their			their classrooms by providing	provided and self-
teaching.			feedback and opportunities for	driven professional
			personal reflection	learning relating to
			Focus professional learning and peer	learning intentions.
			to peer lesson observation on the	By Term 4 2017
			construction and use of effective	every teacher is
			learning intentions	expected to have
			Model the creation and use of	reached a level of
			effective learning intentions through	competency
			demonstration in unit plans and	regarding learning
			lessons	intentions and their
			Embed learning intentions by	connection with
			 having them listed in Unit Plans 	planning, cognition
			which are saved in a central	and assessment.
			repository on S drive by the end	
			of week 2 of each term	
			 ensure learning intentions are 	
			listed on assessment pieces	
			Ensure accountability by mandating	
			the above	

Data – as articulated in the	Build teacher understanding of what	Term 4 2017 will be
data plan every teacher	constitutes data, where to access it and	an intensive
will use data to inform	how to use it through the Learning	development phase
their practice	Analytics program	centred on the use of
		data.
	Highlight the link between data and	During Term 4
	learning intentions/purpose of learning	2017 every teacher
	with a particular emphasis on	is expected to have
	differentiation	engaged in school
		provided and self-
	Focus professional learning	driven professional
	opportunities on the use of data to	learning relating to
	inform curriculum design, learning	the use of data.
	intentions and pedagogical practice	
		In Term 3 2018
	Model the use of data to inform the	teachers will be
	above through Faculty structure	required to keep a
	Embed the use of data by requiring	data log which
	teachers to keep a record of the data	outlines the nature
	they access, what it tells them and	of the data they
	how it may shape their practice	access and how it
		informs their
		practice.